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AABC Commissioning Group

AIA Provider Number 50111116



# Managing Commissioning in a 180-Facility Health Care Corporation

Course Number: CXENERGY1928



***Robert Langford***  
**HCA**

April 17, 2019

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Above all else, we are  
committed to the **care** and  
improvement of human life

## **Utilizing Cx Database for HCA Commissioning**

### **Course Number – CxEnergy1928**

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**Hospital Corporation of America**

April 16, 2019

**HCA<sup>®</sup>**

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Questions related to specific materials, methods, and services will be addressed at the conclusion of this presentation.



# Course Description



Hospital Corporation of America (HCA) currently owns 185 hospitals across the United States and United Kingdom.

The yearly capital improvement budget program wide reaches \$3 Billion (\$1.5 Billion – New Construction)



This presentation will focus on how HCA utilizes Cx Database to assist two commissioning agents with this workload.



HCA is also applying Cx Database to improve the Cx process by identifying and eliminating common issues as well as monitor contractors performance.

# Learning Objectives



How HCA implements their MEP Guidelines



Use of cloud-based Cx web application to track and manage the large amount of projects HCA builds every year



How HCA organizes meeting minutes and site visit observations on Cx Database



How HCA sorts Common Issues and better ways to input issues for more accurate categorization



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# HCA Commissioning

## 1.1 History of HCA Commissioning

- HCA spends \$1.5 Billion dollars/year on construction across 185 hospitals
- Two Cx Agents for all work
- Some work is contracted 3<sup>rd</sup> Party
- Types of Projects:
  - Greenfield
  - Vertical Expansions
  - Horizontal Expansions
  - Renovations
  - Central Energy Plants



# Inspiration in the sky

So crews, mechanics, and other staff can be interchangeable for flexibility

**Why?**



Every Southwest  
airplane is 737



# MEP Guidelines

## 1.2 MEP Guidelines

Guidelines are used for every hospital in program

Single source agreements for equipment across program (AHUs, Chillers, VAV Boxes, etc.)

Installation requirements are same across program

Sequences are same across program

Only Johnson Controls or Siemens on hospitals

Staffing is interchangeable across program

# How this helps HCA Cx

## Pre-Functional Checklist Templates

- 37 total PFC templates
- Templates include requirements from MEP Guidelines as well as common issues found

## Functional Performance Test Templates

- 15 total FPT templates
- Tests written based on standard sequences provided in MEP Guidelines

PFCs and FPTs templates are project specific so no need to adjust for individual project

# Creating Projects on Cx Database

- Master Equipment List imported to Cx Database

| Equipment Name | Equipment Type     | Discipline | Space                 | Area Served | Manufacturer   | Model #       | Test                   |
|----------------|--------------------|------------|-----------------------|-------------|----------------|---------------|------------------------|
| RTU-8          | RTU-HW & CHW       | Mechanical | Roof                  | ED Addition | JCI            |               | AHU-All States         |
| AHU-2          | RTU-HW & CHW       | Mechanical | Roof                  | Lab         | JCI            |               | AHU-All States         |
| AHU-3          | RTU-HW & CHW       | Mechanical | Roof                  | Lobby       | JCI            |               | AHU-All States         |
| RTU-9          | RTU-HW & CHW       | Mechanical | Roof                  | Admin Area  | JCI            |               | RTU-DX                 |
| ACC-1          | Chiller-Air Cooled | Mechanical | Mechanical Yard       | CHW System  |                |               | CHW - Variable Primary |
| ACC-2          | Chiller-Air Cooled | Mechanical | Mechanical Yard       | CHW System  |                |               |                        |
| HU-1           | Duct Humidifier    | Mechanical | Trauma Room           | Trauma Room | Armstrong      | EHU701-CM07   | Duct Humidifier        |
| HU-2           | Duct Humidifier    | Mechanical | Trauma Room           | Trauma Room | Armstrong      | EHU701-CM07   | Duct Humidifier        |
| CHWP-1         | Hydronic Pump      | Mechanical | 1st FLR Mechanical Ro | CHW System  | Bell & Gossett | e-80 4x4x13.5 |                        |
| CHWP-2         | Hydronic Pump      | Mechanical | 1st FLR Mechanical Ro | CHW System  | Bell & Gossett | e-80 4x4x13.5 |                        |
| B-1            | HW Boiler          | Mechanical | HHW Service Vestibul  | HW System   | Fulton         | 2000-DF       | HW Boiler System       |
| B-2            | HW Boiler          | Mechanical | HHW Service Vestibul  | HW System   | Fulton         | 2000-DF       |                        |

# Commissioning Kickoff Meeting

1.3 Meetings



Utilize the Meetings section under Reports

Have made one meeting agenda template and copy to every project to use



Take meeting minutes for record

Copy meeting minutes into field observation report to be accessed while onsite



# Contractors Complete PFCs

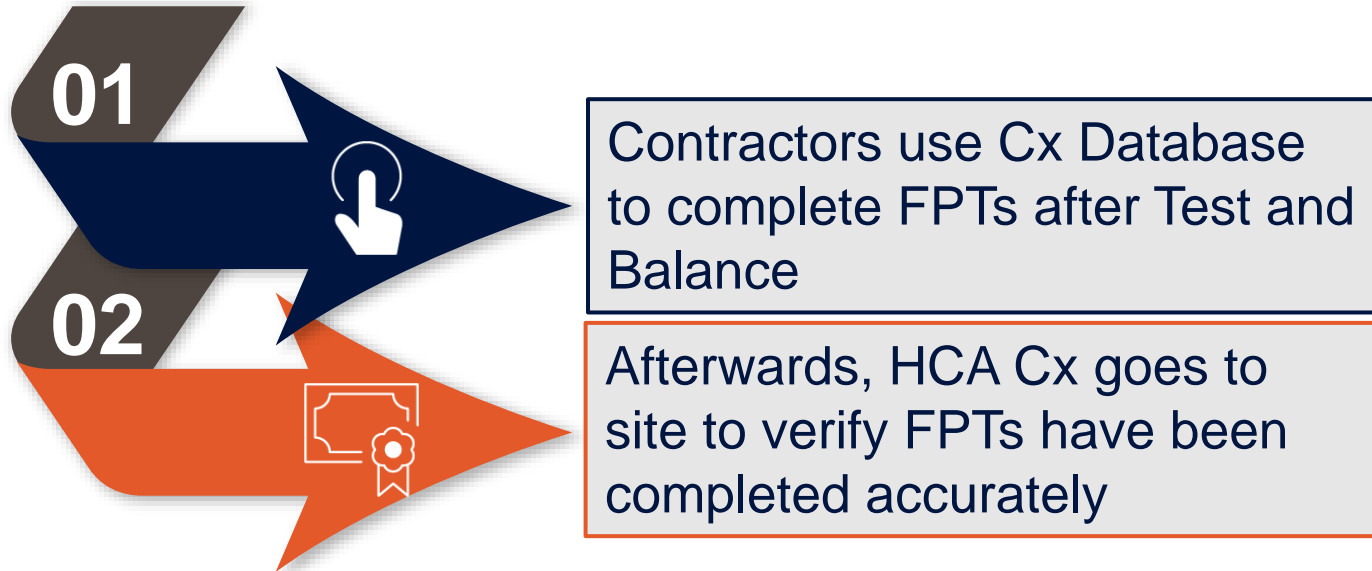
Contractors use Cx Database to complete PFCs as equipment is installed

Require picture be taken of each VAV box to show duct inlet conditions as well as service area

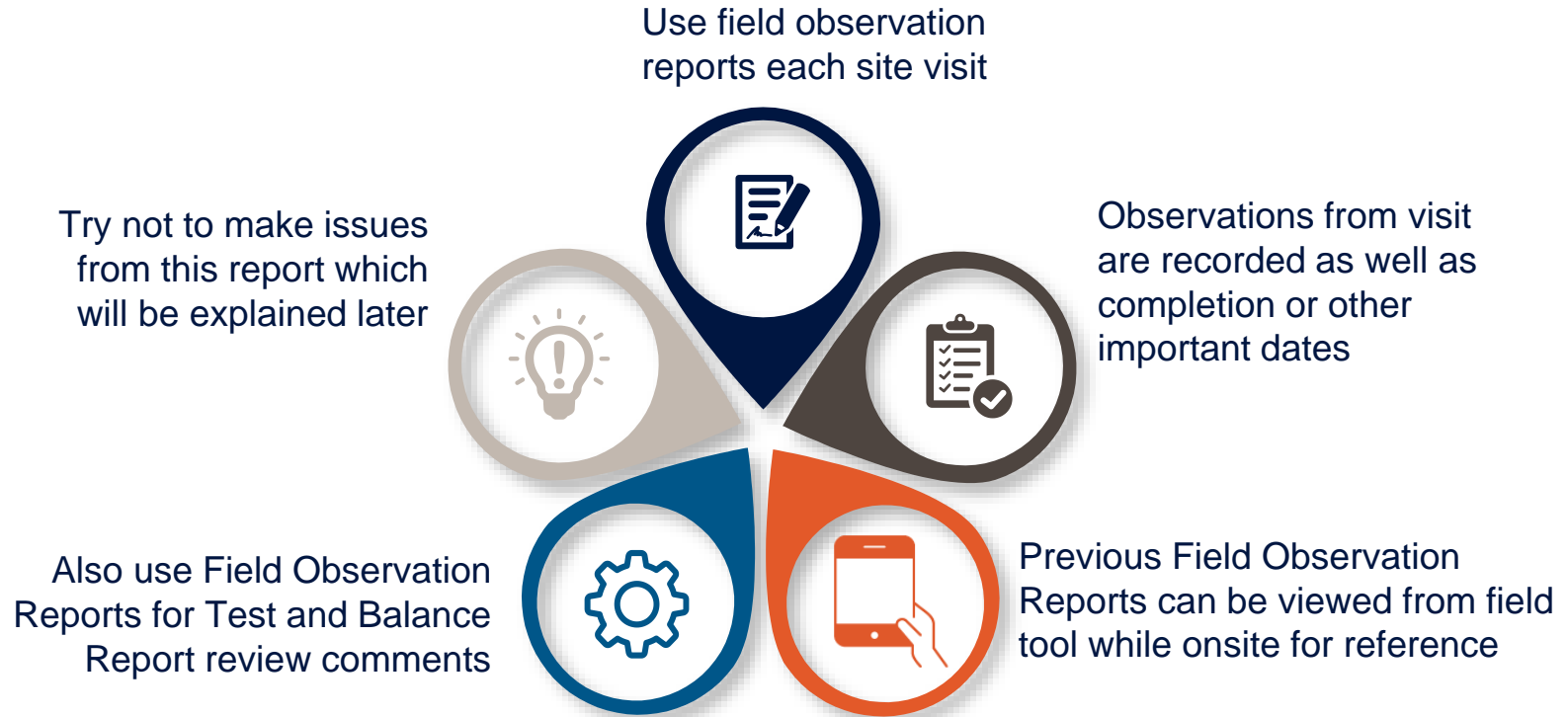
For phased projects, checklists are broken into phases for easier tracking



# Contractors Complete FPTs



# Field Observation Reports



# Tracking Issues

01

All Cx issues are created in Cx Database



02

Lots of useful data for HCA



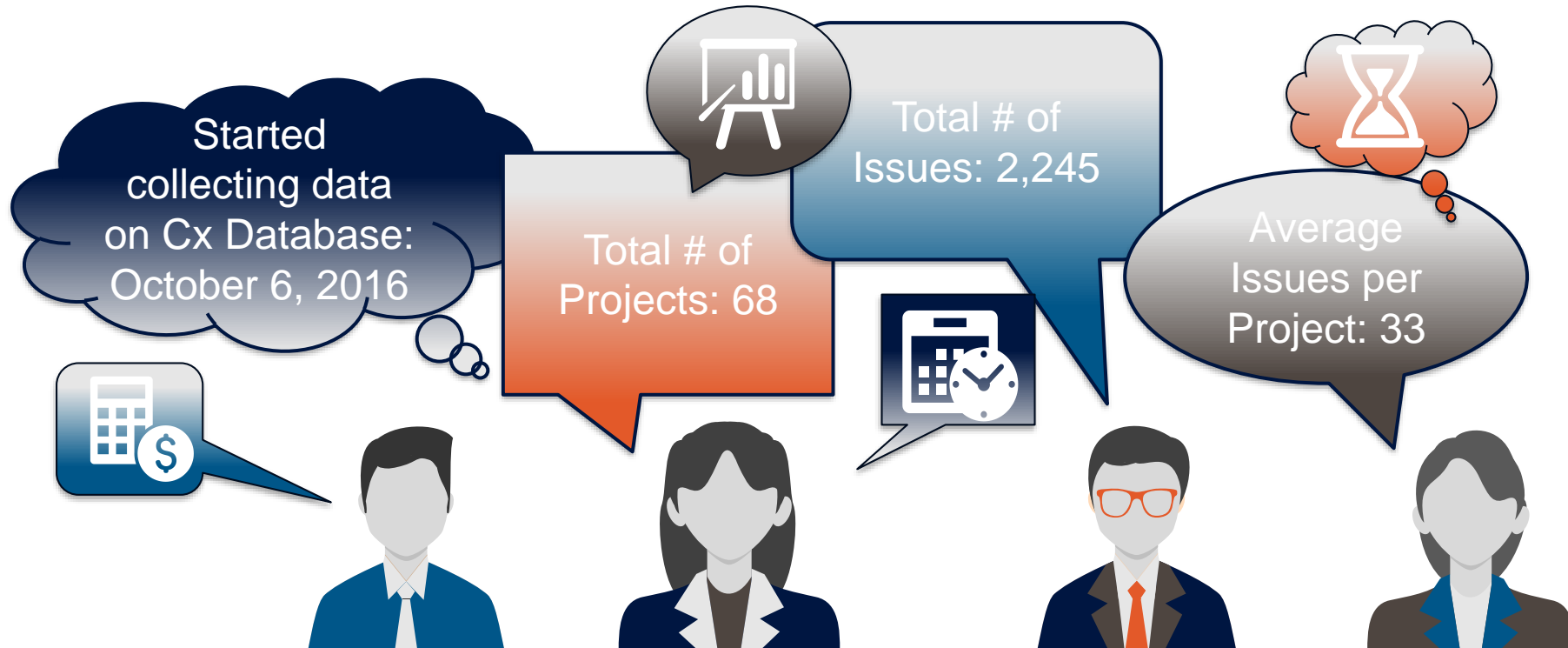
03

Goals: Find most common issues  
Find best/worst contractors



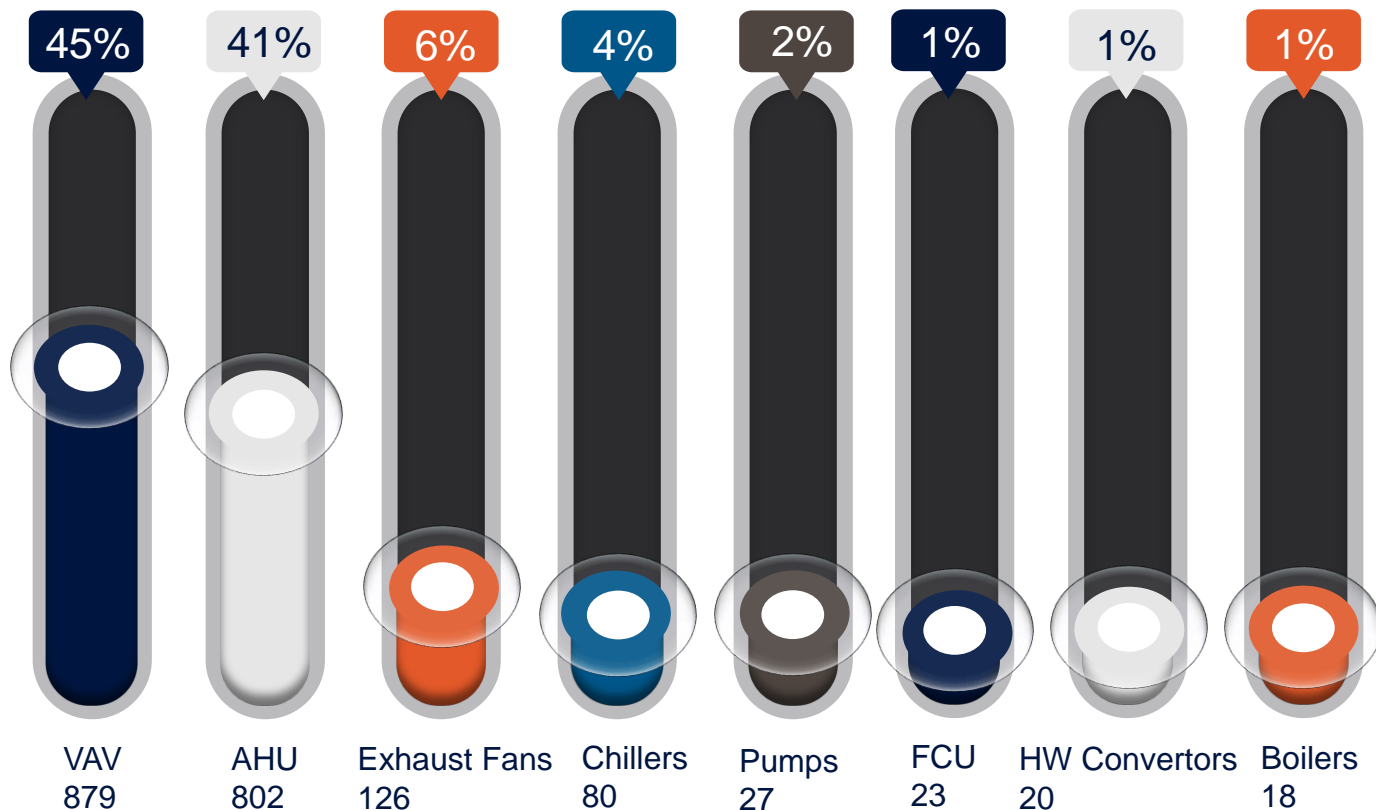


# Cx Database by the Numbers



# Issues by Equipment Type

1.8 Lessons Learned on Inputting Issues



# How we sorted the data

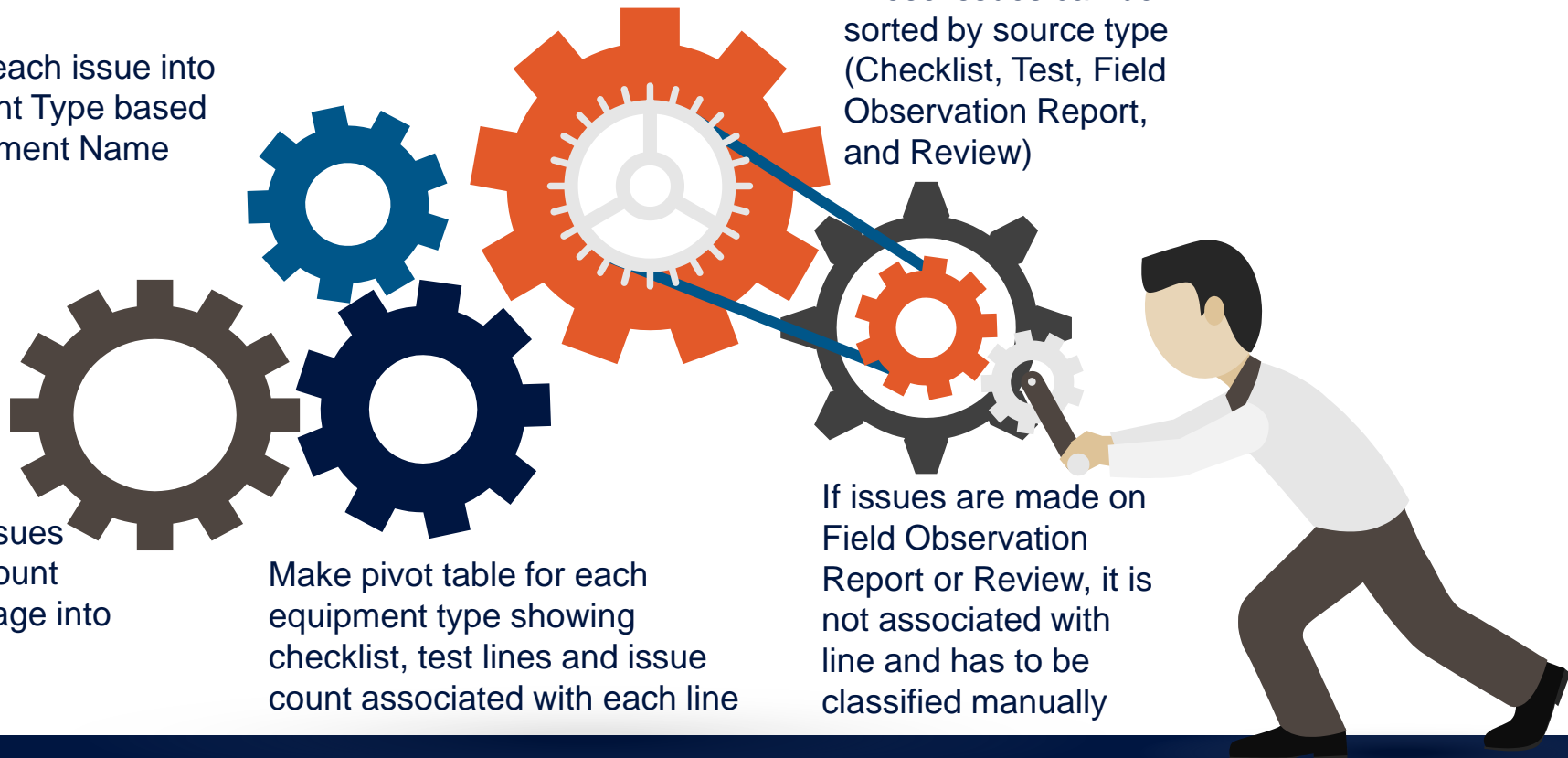
Classify each issue into Equipment Type based on Equipment Name

Export issues from Account Export Page into CSV file

Make pivot table for each equipment type showing checklist, test lines and issue count associated with each line

These issues can be sorted by source type (Checklist, Test, Field Observation Report, and Review)

If issues are made on Field Observation Report or Review, it is not associated with line and has to be classified manually

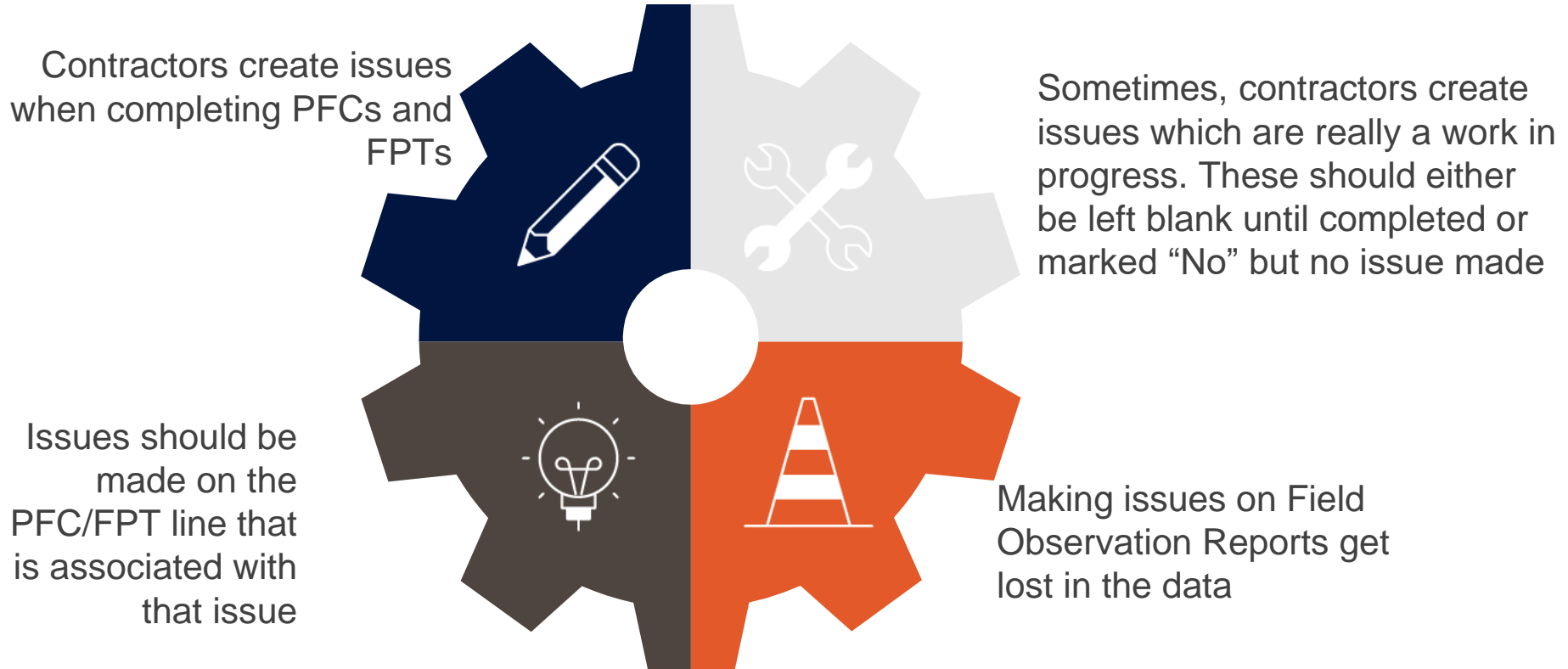


# VAV Box Issues

|  |     |
|--|-----|
| VAV  | 395 |
| Controls wiring and sensors are installed and complete   | 81  |
| Required access is provided for control box for service  | 57  |
| Duct insulation is complete and undamaged  | 48  |
| Piping is properly supported within 3 feet of box  | 33  |
| Access door is provided upstream of coil for cleaning  | 30  |
| Units concealed above lay-in ceilings are marked by a marker clipped to the grid   | 23  |
| Discharge air temperature sensor is installed downstream of unit   | 18  |
| Power is connected to unit   | 8   |
| Box is hung from structure with 4 supports   | 8   |
| Transition to box inlet allows for minimum 1.5 duct diameters of straight, hard duct entering box, no flex allowed                           | 6   |
| Box is visibly labeled   | 6   |
| Piping insulation is complete and undamaged  | 5   |
| Duct run out matches duct size on drawings   | 5   |
| Hot water piping is not installed above air bleed valve  | 5   |
| Take picture of VAV box to show service clearance and inlet conditions. Press back arrow in Cx Alloy App and then press Files and take photo | 4   |
| Piping package is installed and accessible with isolation valves and union for service   | 4   |

# How to Create Issues for Tracking

1.8 Lessons Learned on Inputting Issues



# Example of Improper Issue

## 1.8 Lessons Learned on Inputting Issues

First Section **IN PROGRESS** Mark as Finished Assign To Section Actions

Status set by Cameron Cross on 7/24/2018.

**GENERAL**

|    |   |   |    |           |          |        |  |      |  |
|----|---|---|----|-----------|----------|--------|--|------|--|
| 1  | ✓ | ✗ | NA | ADD ISSUE | ADD FILE | NOTE   | Box is hung from structure with 4 supports   |      |  |
| 2  | ✓ | ✗ | NA | ADD ISSUE | ADD FILE | NOTE   | Transition to box inlet allows for minimum 1.5 duct diameters of straight, hard duct entering box, no flex allowed                           |      |  |
| 3  | ✓ | ✗ | NA | ADD ISSUE | ADD FILE | NOTE   | Duct run out matches duct size on drawings   |      |  |
| 4  | ✓ | ✗ | NA | ADD ISSUE | ADD FILE | NOTE   | Access door is provided upstream of coil for cleaning  |      |  |
| 5  | ✓ | ✗ | NA | ADD ISSUE | ADD FILE | NOTE   | Piping package is installed and accessible with isolation valves and union for service   |      |  |
| 6  | ✓ | ✗ | NA | ADD ISSUE | ADD FILE | NOTE   | Hot water return and air bleed are installed at top of coil  |      |  |
| 7  | ✓ | ✗ | NA | ADD ISSUE | ADD FILE | NOTE   | Hot water piping is not installed above air bleed valve  |      |  |
| 8  | ✓ | ✗ | NA | ADD ISSUE | ADD FILE | NOTE   | Piping is properly supported within 3 feet of box  |      |  |
| 9  | ✓ | ✗ | NA | ADD ISSUE | ADD FILE | NOTE   | Power is connected to unit   |      |  |
| 10 | ✓ | ✗ | NA | ADD ISSUE | ADD FILE | NOTE   | Required access is provided for control box for service  |      |  |
| 11 | ✓ | ✗ | NA | ADD ISSUE | ADD FILE | NOTE   | Discharge air temperature sensor is installed downstream of unit   |      |  |
| 12 | ✓ | ✗ | NA | 1 ISSUE   | ADD      | 1 FILE | ADD  | NOTE | Controls wiring and sensors are installed and complete |
| 13 | ✓ | ✗ | NA | ADD ISSUE | ADD FILE | NOTE   | Piping insulation is complete and undamaged  |      |  |
| 14 | ✓ | ✗ | NA | ADD ISSUE | ADD FILE | NOTE   | Duct insulation is complete and undamaged  |      |  |
| 15 | ✓ | ✗ | NA | ADD ISSUE | ADD FILE | NOTE   | Box is visibly labeled   |      |  |
| 16 | ✓ | ✗ | NA | ADD ISSUE | ADD FILE | NOTE   | Take picture of VAV box to show service clearance and inlet conditions. Press back arrow in Cx Alloy App and then press Files and take photo |      |  |
| 17 | ✓ | ✗ | NA | ADD ISSUE | ADD FILE | NOTE   | Units concealed above lay-in ceilings are marked by a marker clipped to the grid   |      |  |

**ISSUES** 1

| name     | phase        | status | description   | discipline | datetime        | create      | asset_name | source_type | source_description                                     | comments | comment_datetime |
|----------|--------------|--------|---|------------|-----------------|-------------|------------|-------------|--|----------|------------------|
| CHK-59-1 | construction | Open   | No controls installed VAV-5-31-06   | Controls   | 8/16/2018 19:54 | VAV 5-31-06 | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-57-2 | construction | Open   | No controls installed yet VAV-5-31-04                                       | Controls   | 8/16/2018 19:49 | VAV 5-31-04 | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-12-1 | construction | Closed | In progress   |            | 4/7/2017 16:48  | VAV 42-1    | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-60-1 | construction | Open   | No controls installed yet VAV-5-31-07                                       | Controls   | 8/16/2018 19:39 | VAV 5-31-07 | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-13-1 | construction | Closed | In progress installed   |            | 4/7/2017 16:48  | VAV 42-2    | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-69-3 | construction | Open   | No controls installed yet need to mount discharge air sensor                | Controls   | 8/16/2018 18:52 | VAV 5-31-16 | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-14-1 | construction | Closed | No ceiling  |            | 4/7/2017 16:48  | VAV 42-3    | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-15-1 | construction | Closed | In progress   |            | 4/7/2017 16:53  | VAV 42-4    | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-16-1 | construction | Closed | In progress. Stat installed   |            | 4/7/2017 16:53  | VAV 42-5    | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-62-1 | construction | Open   | No controls installed yet VAV-5-31-09                                       | Controls   | 8/16/2018 18:24 | VAV 5-31-09 | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-58-2 | construction | Open   | No controls installed yet VAV-5-31-05                                       | Controls   | 8/16/2018 18:06 | VAV 5-31-05 | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-17-1 | construction | Closed | In progress   |            | 4/7/2017 16:53  | VAV 42-6    | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-68-2 | construction | Open   | No controls installed yet VAV-5-31-15                                       | Controls   | 8/16/2018 15:55 | VAV 5-31-15 | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-18-1 | construction | Closed | In progress   |            | 4/7/2017 16:53  | VAV 42-7    | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-64-1 | construction | Open   | No controls installed yet   | Controls   | 8/16/2018 15:36 | VAV 5-31-11 | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-65-2 | construction | Open   | No controls installed yet VAV-5-31-12                                       | Controls   | 8/16/2018 15:22 | VAV 5-31-12 | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-19-1 | construction | Closed | In progress   |            | 4/7/2017 16:58  | VAV 42-8    | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-70-2 | construction | Open   | No controls installed yet VAV-5-31-18                                       | Controls   | 8/16/2018 14:34 | VAV 5-31-18 | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-20-1 | construction | Closed | In progress   |            | 4/7/2017 16:58  | VAV 42-9    | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-21-1 | construction | Closed | In progress   |            | 4/7/2017 16:58  | VAV 42-10   | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-66-1 | construction | Open   | No controls installed yet VAV-5-31-13                                       | Controls   | 8/16/2018 14:13 | VAV 5-31-13 | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-71-1 | construction | Open   | No controls installed yet VAV-5-31-19                                       | Controls   | 8/16/2018 14:08 | VAV 5-31-19 | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-79-3 | construction | Open   | No controls installed yet on VAV-5-31-27                                    | Controls   | 8/16/2018 13:55 | VAV 5-31-27 | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-22-1 | construction | Closed | In progress   |            | 4/7/2017 16:58  | VAV 42-11   | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-23-1 | construction | Closed | In progress   |            | 4/7/2017 17:02  | VAV 42-12   | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-74-1 | construction | Open   | No controls installed yet on VAV-5-31-22                                    | Controls   | 8/16/2018 13:42 | VAV 5-31-22 | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-73-2 | construction | Open   | No controls installed yet on VAV-5-31-21                                    | Controls   | 8/16/2018 13:28 | VAV 5-31-21 | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-24-1 | construction | Closed | In progress   |            | 4/7/2017 17:03  | VAV 42-13   | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-75-1 | construction | Open   | No controls installed yet on VAV-5-31-23                                    | Controls   | 8/16/2018 13:11 | VAV 5-31-23 | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-72-1 | construction | Open   | No controls installed yet VAV-5-31-20                                       | Controls   | 8/16/2018 13:11 | VAV 5-31-20 | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-25-1 | construction | Closed | In progress   |            | 4/7/2017 17:03  | VAV 42-14   | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-78-2 | construction | Open   | No controls installed yet VAV-5-31-26                                       | Controls   | 8/15/2018 18:43 | VAV 5-31-26 | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-2-1  | construction | Closed | Stat not mounted  |            | 4/7/2017 17:43  | VAV N-2     | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-56-1 | construction | Closed | Stat not mounted walls not painted  |            | 4/7/2017 17:58  | VAV 42-45   | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-77-1 | construction | Open   | No controls installed yet   | Controls   | 8/15/2018 18:38 | VAV 5-31-25 | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-57-1 | construction | Closed | Stat not mounted walls not painted  |            | 4/7/2017 18:03  | VAV 42-46   | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-58-1 | construction | Closed | Stat not mounted walls not painted  |            | 4/7/2017 18:03  | VAV 42-47   | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-59-1 | construction | Closed | Stat not mounted walls not painted  |            | 4/7/2017 18:08  | VAV 42-48   | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-61-2 | construction | Open   | No controls installed yet and the controller is not mounted to VAV VAV-5-31 |            | 8/15/2018 13:52 | VAV 5-31-08 | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |
| CHK-60-1 | construction | Closed | Stat not mounted walls not painted  |            | 4/7/2017 18:08  | VAV 42-49   | checklist  |             | Controls wiring and sensors are installed and complete |          |                  |

## Example of Improper Issue



# VAV Box Issues

|  |     |
|--|-----|
| VAV  | 395 |
| Controls wiring and sensors are installed and complete   | 81  |
| Required access is provided for control box for service  | 57  |
| Duct insulation is complete and undamaged  | 48  |
| Piping is properly supported within 3 feet of box  | 33  |
| Access door is provided upstream of coil for cleaning  | 30  |
| Units concealed above lay-in ceilings are marked by a marker clipped to the grid   | 23  |
| Discharge air temperature sensor is installed downstream of unit   | 18  |
| Power is connected to unit   | 8   |
| Box is hung from structure with 4 supports   | 8   |
| Transition to box inlet allows for minimum 1.5 duct diameters of straight, hard duct entering box, no flex allowed                           | 6   |
| Box is visibly labeled   | 6   |
| Piping insulation is complete and undamaged  | 5   |
| Duct run out matches duct size on drawings   | 5   |
| Hot water piping is not installed above air bleed valve  | 5   |
| Take picture of VAV box to show service clearance and inlet conditions. Press back arrow in Cx Alloy App and then press Files and take photo | 4   |
| Piping package is installed and accessible with isolation valves and union for service   | 4   |



# Future Explorations

01

Need a way to statistically answer question “How was Cx on this project”

03

Have dynamic “Top 10 List” of Common Issues

02

Tracking issues by contractors (GC, subs)

- Average # of days to close
- # of common issues found on project

# Questions/Comments



# This concludes The American Institute of Architects Continuing Education Systems Course

